Michigan Department of Treasury 496 (02/06)

Authorizing CPA Signature

			2 of 1968, as vemment Typ		nd P.A. 71 of 1919	, as amended.	Local Unit Nam			County	
	Count		City	e ⊠Twp	□Village	□Other	Mecosta To			Mecosta	
	al Year	_		<u> </u>	Opinion Date			Date Audit Report Su	bmitted to State		
3-3	31-20	007			5-11-2007			September	11, 2007		
We a	ffirm	that	:		-						
We a	re ce	ertifie	ed public a	countants	s licensed to p	ractice in M	ichigan.	•			
					erial, "no" resp ments and rec			sed in the financial st	tatements, includ	ding the notes, or in the	
	YES	9	Check ea	ach applic	cable box bel	ow. (See in	structions for	further detail.)			
1.	×				nent units/fundes to the finan				e financial state	ments and/or disclosed in the	
2.		×						init's unreserved fund oudget for expenditur		stricted net assets	
3.	×		The local	unit is in	compliance wi	th the Unifo	rm Chart of A	accounts issued by th	e Department o	f Treasury.	
4.	X		The local	unit has a	adopted a bud	get for all re	quired funds				
5.	X		A public I	nearing on	the budget w	as held in a	ccordance w	th State statute.			
6.	×				not violated the ssued by the l				er the Emergeno	cy Municipal Loan Act, or	
7.		×	The local	unit has r	not been delind	quent in dis	tributing tax r	evenues that were co	ollected for anoth	ner taxing unit.	
8.	X		The local	unit only	holds deposits	/investmen	ts that comply	y with statutory requi	rements.		
9.	X							that came to our atte ed (see Appendix H		in the <i>Bulletin for</i>	
10.	X		that have	not been	previously co	mmunicated	to the Local		ivision (LAFD).	uring the course of our audit If there is such activity that ha	
11.		×	The local	unit is fre	e of repeated	comments t	from previous	years.			
12.	X		The audit	opinion is	UNQUALIFIE	ĒD.					
13.	X				complied with one of the complete compl		r GASB 34 as	modified by MCGAA	A Statement #7	and other generally	
14.	×		The boar	d or cound	cil approves al	l invoices p	rior to payme	nt as required by cha	arter or statute.		
15.		×	To our kr	owledge,	bank reconcili	ations that	were reviewe	d were performed tin	nely.		
incl	uded	in t	his or any	other au		do they of				he audited entity and is not ame(s), address(es), and a	
					s statement is		nd accurate i	n all respects.			
We	have	e en	closed the	followin	g:	Enclosed	Not Require	d (enter a brief justifica	tion)		
Fin	ancia	al Sta	tements								
The	e lette	er of	Comments	and Rec	ommendations						
Oth	ner (D	escrib	e)								
			Accountant (Fi	-		•		Telephone Number 231-775-9789			
	et Add		Harris Str	eet .			_	City Cadillac	State MI	Zip 49601	

Printed Name

Michael D. Cool, C.P.A.

License Number

1101023146

#### MARCH 31, 2007

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## Baird, Cotter and Bishop, P.C. CERTIFIED PUBLIC ACCOUNTANTS

134 WEST HARRIS STREET CADILLAC, MICHIGAN 49601 PHONE: 231-775-9789 FAX: 231-775-9749 www.bcbcpa.com

May 11, 2007

#### INDEPENDENT AUDITORS' REPORT

To the Township Board Mecosta Township Mecosta County Stanwood, Michigan

We have audited the accompanying financial statements of the governmental activities, each major fund, and the aggregate remaining fund information of Mecosta Township, Stanwood, Michigan, as of and for the year ended March 31, 2007, which collectively comprise the Township's basic financial statements, as listed in the table of contents. These financial statements are the responsibility of the Township's Management. Our responsibility is to express opinions on these financial statements based on our audit.

We conducted our audit in accordance with auditing standards generally accepted in the United States of America. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free of material misstatement. An audit includes examining, on a test basis, evidence supporting the amounts and disclosures in the financial statements. An audit also includes assessing the accounting principles used and significant estimates made by management, as well as evaluating the overall financial statement presentation. We believe that our audit provides a reasonable basis for our opinions.

In our opinion, the financial statements referred to above present fairly, in all material respects, the respective financial position of the governmental activities, each major fund, and the aggregate remaining fund information of Mecosta Township, Stanwood, Michigan, as of March 31, 2007, and the respective changes in financial position for the year then ended in conformity with accounting principles generally accepted in the United States of America.

The management's discussion and analysis on pages iii through ix and budgetary comparison information on page 20 are not a required part of the basic financial statements but are supplementary information required by accounting principles generally accepted in the United States of America. We have applied certain limited procedures, which consisted principally of inquiries of management regarding the methods of measurement and presentation of the supplementary information. However, we did not audit the information and express no opinion on it.

Our audit was conducted for the purpose of forming opinions on the financial statements that collectively comprise Mecosta Township, Stanwood, Michigan's basic financial statements. The individual fund financial statements, and other supplementary information are not a required part of the basic financial statements. Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements, and in our opinion, is fairly stated in all material respects in relation to the basic financial statements taken as a whole.

BAIRD, COTTER AND BISHOP, P.C.

Bairol, Cotte & Bishop, P.C.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FOR FISCAL YEAR ENDED MARCH 31, 2007

Mecosta Township, a general law township located in Mecosta County has implemented the provisions of Governmental Accounting Standards Board Statement 34 (GASB 34). The Management's Discussion and Analysis, a requirement of GASB 34, is intended to be the Mecosta Township board's discussion and analysis of the financial results for the fiscal year ended March 31, 2007, along with specific comparative information as required.

#### **Financial Highlights**

- ♦ The assets of the Township exceeded its liabilities at the close of the fiscal year by \$795,422. Of this amount, \$424,434 may be used to meet the township's ongoing obligations to citizens and creditors.
- ◆ As of the close of the current fiscal year, the Township's governmental funds reported combined ending fund balances of \$502,043, an increase of \$50,460 in comparison with the prior year. About 82.96% is available for spending at the Township's discretion.

#### **Overview of the Financial Statements**

This discussion and analysis is intended to serve as an introduction to the Township's basic financial statements. The Township's basic financial statements are comprised of three components. 1) government-wide financial statements, 2) fund financial statements and 3) notes to the financial statements. This report also contains other supplementary information in addition to the basic financial statements themselves.

GASB Statement Number 34. The *government-wide financial statements* are designed to provide readers with a broad overview of the Township's finances, in a manner similar to a private-sector business. These statements are calculated using full accrual accounting and more closely represent those presented by business and industry. The entire Township's assets and liabilities, both short and long-term, are reported. As such, these statements include capital assets, net of related depreciation.

The *Statement of Net Assets* presents information on all of the Township's assets and liabilities, with the difference between the two reported as net assets. Over time, increases or decreases in net assets may serve as a useful indicator of whether the financial position of the Township is improving or deteriorating.

The *Statement of Activities* presents information showing how the Township's net assets changed during the fiscal year. All changes in net assets are reported when the underlying event giving rise to the change occurs, regardless of the timing of related cash flows. Thus, revenues and expenses are reported in this statement for some items that will only result in cash flows in the future fiscal periods.

Both of the government-wide financial statements distinguish functions of the Township's that are principally supported by taxes and intergovernmental revenues (governmental activities) from functions that are intended to recover all or a significant portion of their costs through user fees and charges (business-type activities).

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FOR FISCAL YEAR ENDED MARCH 31, 2007

#### **Fund Financial Statements**

The fund level statements are reported on a modified accrual basis in that only those assets that are "measurable" and "currently available" are reported. Liabilities are recognized to the extent they are normally expected to be paid with current financial resources.

Governmental Funds – Governmental funds are used to account for essentially the same functions reported as governmental activities in the government-wide financial statements. However, unlike the government-wide financial statements focus on current sources and uses of spendable resources, as well as on balances of spendable resources available at the end of the fiscal year. Such information may be useful in evaluating a government's near-term financing requirements.

Because the focus of governmental funds is narrower than that of the government-wide financial statement, it is useful to compare the information presented for governmental funds with similar information presented for governmental activities in the government-wide financial statements. By doing so, readers may better understand the long-term impact of the government's near-term financing decisions. Both the governmental funds balance sheet and the governmental fund statements of revenues, expenditures, and changes in fund balances provide a reconciliation to facilitate this comparison between governmental funds and governmental activities.

**Proprietary Funds** – Proprietary funds are used to report the same functions presented as business-type activities in the government-wide financial statements. The Township does not maintain any proprietary funds.

#### **Notes to the Financial Statements**

The notes provide additional information that is essential to a full understanding of the data provided in the government-wide and fund financial statements.

#### **Other Information**

In addition to the basic financial statements, this report further presents Required Supplementary Information (RSI) that explains and supports the information presented in the financial statements.

#### **Government-Wide Financial Analysis**

The Statement of Net Assets is the first statement in the Government-Wide Financial Statements section of this document. This statement is useful for providing an indicator of the Township's financial position over time. The Net Assets of the Township are \$795,422 at March 31, 2007, meaning the Township's assets were greater than its liabilities by this amount. As noted earlier, net assets may serve over time as a useful indicator of a government's financial position. A comparison with the previous fiscal year is presented in order to show the change in Net Assets over the previous fiscal year.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FOR FISCAL YEAR ENDED MARCH 31, 2007

#### Mecosta Township Net Assets as of March 31,

	2007	2006
Assets		
Current Assets	\$ 512,159	\$ 473,078
Non Current Assets		
Capital Assets	402,522	402,051
Less: Accumulated Depreciation	(109,143)	(93,143)
Total Non Current Assets	293,379	308,908
Total Assets	\$ 805,538	\$ 781,986
Liabilities		
Current Liabilities	\$ 10,116	\$ 21,452
Net Assets		
Invested in Capital Assets	293,379	308,907
Restricted for Specific Purposes	77,609	110,266
Unrestricted	424,434	341,361
<b>Total Net Assets</b>	795,422	760,534
<b>Total Liabilities and Net Assets</b>	\$ 805,538	\$ 781,986

The most significant portions of the Township's Net Assets are cash and investment in capital assets (e.g. land, buildings, equipment, infrastructure, and others), less any related debt that is outstanding that the Township used to acquire or construct the asset. The Township has \$424,434 in unrestricted Net Assets. These assets represent resources that are available for appropriation, but are limited by Township policies regarding their use.

At the end of the current fiscal year, the Township is able to report positive balance in net assets, both for the government as a whole, as well as for its separate governmental activities.

The total net assets of the Township increased by \$34,888 in this fiscal year, which is an indicator that the Township experienced negative financial growth during the year. As a result, the Township ended the fiscal year in better condition than when the year began.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FOR FISCAL YEAR ENDED MARCH 31, 2007

The following table illustrates and summarizes the results of the changes in the net assets for the Township. The condensed information was derived from the government-wide Statement of Activities.

#### Mecosta Township Change in Net Assets for the Fiscal Year Ended March 31,

	2007		2006	
Revenues				
Program Revenues				
Charges for Services	\$	52,385	\$	31,327
Operating Grants and Contributions		4,097		4,010
Capital Grants and Contributions		100,315		5,000
General Revenues				
Taxes		114,715		95,984
State Grants		154,624		154,758
Interest Earnings		14,772		6,909
Other		2,337		13,639
Total Revenues		443,245		311,627
<u>Expenses</u>				
Legislative		9,618		12,554
General Government		283,327		180,342
Public Safety		64,624		117,983
Public Works		11,615		1,132
Community and Economic Development		27,482		22,210
Recreation and Cultural		1,064		1,067
Other Functions		10,627		10,841
Total Expenses		408,357		346,129
Changes in Net Assets		34,888		(34,502)
NET ASSETS - Beginning of Year		760,534		795,036
NET ASSETS - End of Year	\$	795,422	\$	760,534

#### **Governmental Activities**

During the fiscal year ended March 31, 2007, the Township's net assets increased by \$34,888 in the governmental funds. The majority of this increase represents the degree to which increases in ongoing revenues have outstripped similar increases in ongoing expenses. This is true despite the fact that GASB 34 requires the Township to maintain a record of annual depreciation expense and the accumulation of depreciation expense over time. The net increase in accumulated depreciation expense is a reduction in net assets.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FOR FISCAL YEAR ENDED MARCH 31, 2007

A significant part of the revenue for all governmental activities of Mecosta Township comes from property taxes. The Township levied an operating millage, this fiscal year. The Township levied 1.20760 mills for operating purposes.

State shared revenue is collected by the State of Michigan and distributed to local governments by formula allocation.

The Township's governmental activities expenses are dominated by general government expenses that total 69.38% of total expenses. The Township spent \$283,327 in fiscal year 2007 on general government expenses. Public safety expenses represented the next largest expense at \$64,624 followed by community and economic development at \$27,482. Depreciation expense added \$18,466.

#### **Business-Type Activities**

The Township does not maintain any Business-Type Actvities.

#### Financial Analysis of the Government's Funds

Governmental Activities The focus of Mecosta Township's governmental funds is to provide information on near-term inflows, outflows, and balances of spendable resources. Such information is useful in assessing the Township's financing requirement. In particular, unreserved fund balance may serve as a useful measure of a government's net resources available for spending at the end of the fiscal year.

At the end of the current fiscal year, Mecosta Township's governmental funds reported combined ending fund balances of \$502,043. Approximately 82.96% of this total amount (\$416,493) constitutes unreserved fund balance. The remainder of the fund balance is reserved or designated for specific purposes and is therefore not available for new appropriation. For example, the fund balance that is reserved for fire protection must be used for expenditures that relate to fire protection.

**General Fund** – The General Fund increased its fund balance by \$80,969 which brings the fund balance to \$417,818. Of the General Fund's fund balance, \$416,493 is unreserved while \$7,941 is reserved for prepaid expenditures, and negative (\$6,616) is reserved for the building inspections.

**Fire Fund** – The Fire Fund decreased its fund balance by \$30,509 which brings the fund balance to \$84,225. This balance is reserved and must be used for fire protection and fire equipment.

**Proprietary Fund** The Township does not maintain any proprietary funds.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FOR FISCAL YEAR ENDED MARCH 31, 2007

#### **Capital Assets and Debt Administration**

**Capital Assets.** The Township's investment in capital assets for governmental activities as of March 31, 2007 amounted to \$293,379 net of accumulated depreciation. The total net decrease in the Township's investment in capital assets for the current fiscal year was 5.03%.

Capital assets summarized below include any items purchased with a cost greater than \$500 individually and that have a useful life greater than one year. A summary of capital asset categories is illustrated below:

#### Mecosta Township Capital Assets as of March 31,

	 2007	 2006
Land and Land Improvements	\$ 21,889	\$ 21,889
Buildings	178,923	178,923
Infrastructure	97,714	97,714
Improvements Other Than Buildings	4,498	4,498
Machinery and Equipment	 99,498	 99,027
	402,522	 402,051
Less Accumulated Depreciation	(109,143)	(93,143)
Net Capital Assets	\$ 293,379	\$ 308,908

Major capital asset events during the current fiscal year included the following:

- ♦ Township purchased a new printer in the amount of \$900.
- ◆ Township bought three computers for a total of \$2,037.

**Long-Term Debt.** At March 31, 2007, the Township was not obligated for any long-term debt.

#### **Economic Condition and Outlook**

The unemployment rate is still high in the State of Michigan and the State's shortfall in the budget means potential further reductions in state-shared revenues.

These factors were considered in preparing the Township's budgets for the 2007-08 fiscal year.

#### MANAGEMENT'S DISCUSSION AND ANALYSIS

#### FOR FISCAL YEAR ENDED MARCH 31, 2007

#### **Request for Information**

The financial report is designed to provide our citizens, customers, investors and creditors with a general overview of the Township's finances and to demonstrate the Township's accountability for the money it receives. If you have any questions about this report or need any additional information, contact Mecosta Township at P.O. Box 127, Stanwood, Michigan 49346.

#### STATEMENT OF NET ASSETS MARCH 31, 2007

	GOVERNMENTAL ACTIVITIES
<u>ASSETS</u>	
Cash	\$ 436,900
Receivables	
Taxes	8,618
Accounts	349
Due from Other Governments	38,226
External Parties (Fiduciary Funds)	20,125
Prepaid Expenses	7,941
Total Current Assets	512,159
<u>CAPITAL ASSETS</u>	
Land and Land Improvements	21,889
Buildings	178,923
Infrastructure	97,714
Improvements Other Than Buildings	4,498
Machinery and Equipment	99,498
	402,522
Less Accumulated Depreciation	(109,143)
Net Capital Assets	293,379
TOTAL ASSETS	805,538
LIABILITIES AND NET ASSETS CURRENT LIABILITIES	
Accounts Payable	6,765
Payroll Withholding	2,626
Customer Deposits	725
Total Current Liabilities	10,116
NET ASSETS	
Invested in Capital Assets	293,379
Restricted for Specific Purposes	77,609
Unrestricted	424,434
TOTAL NET ASSETS	\$ 795,422

### STATEMENT OF ACTIVITIES YEAR ENDED MARCH 31, 2007

					PR	OGRAM REVEN	UES		RE'	T (EXPENSE) VENUES AND HANGES IN VET ASSETS
						OPERATING	C	APITAL		
			CHA	RGES FOR	}	GRANTS AND	GRA	NTS AND		
FUNCTIONS/PROGRAMS	EX	PENSES	SE	ERVICES	C	ONTRIBUTIONS	CONT	RIBUTIONS		TOTALS
PRIMARY GOVERNMENT										_
<b>GOVERNMENTAL ACTIVITIES</b>										
Legislative	\$	9,618	\$	0	9	0	\$	0	\$	(9,618)
General Government		283,327		18,387		0		100,315		(164,625)
Public Safety		64,624		32,228		0		0		(32,396)
Public Works		11,615		0		4,097		0		(7,518)
Community and Economic Development		27,482		1,770		0		0		(25,712)
Recreation and Cultural		1,064		0		0		0		(1,064)
Other Functions		10,627		0		0		0		(10,627)
Total Governmental Activities	\$	408,357	\$	52,385	5	4,097	\$	100,315		(251,560)
	GENI	ERAL REV	ENU!	ES						
-	Tax									114,715
	Stat	e Grants								154,624
	Inte	rest Earnin	gs							14,772
	Oth									2,337
		Total Gene	ral Re	evenues						286,448
	Cha	nge in Net	Asset	S						34,888
NET ASSETS - Beginning of Year								760,534		
TTI.		T ASSETS			2.1	e financial stateme			\$	795,422

The accompanying notes are an integral part of the financial statements.

#### **GOVERNMENTAL FUNDS**

### BALANCE SHEET MARCH 31, 2007

	GENERAL FIRE FUND FUND			TOTALS		
<u>ASSETS</u>						
Cash	\$	351,998	\$	84,902	\$	436,900
Taxes Receivable		8,618		0		8,618
Accounts Receivable		349		0		349
Due from Other Funds		20,802		0		20,802
Due from Other Governments		38,226		0		38,226
Prepaid Expenditures		7,941		0		7,941
TOTAL ASSETS	\$	427,934	\$	84,902	\$	512,836
LIABILITIES AND FUND BALANCE						
LIABILITIES						
Accounts Payable	\$	6,765	\$	0	\$	6,765
Due to Other Funds		0		677		677
Payroll Withholdings		2,626		0		2,626
Customer Deposits		725		0		725
Total Liabilities		10,116		677		10,793
FUND BALANCE Reserved for:						
Prepaid Expenditures		7,941		0		7,941
Fire Protection		0		84,225		84,225
Building Inspections (Deficit)		(6,616)		0		(6,616)
Unreserved						
Undesignated		416,493		0		416,493
Total Fund Balance		417,818		84,225		502,043
TOTAL LIABILITIES						
AND FUND BALANCE	\$	427,934	\$	84,902	\$	512,836

#### **GOVERNMENTAL FUNDS**

### RECONCILIATION OF THE BALANCE SHEET TO THE STATEMENT OF NET ASSETS MARCH 31, 2007

Total Fund Balances for Governmental Funds		\$ 502,043
Amounts Reported for Governmental Activities in the Statement of Net Assets are Different Because:		
Capital assets used in governmental activities are not		
financial resources and therefore are not reported in the funds.		
Land and Land Improvements	\$ 21,889	
Buildings	178,923	
Infrastructure	97,714	
Improvements Other Than Buildings	4,498	
Machinery and Equipment	99,498	
Accumulated Depreciation	 (109,143)	 293,379

795,422

NET ASSETS OF GOVERNMENTAL ACTIVITIES

#### **GOVERNMENTAL FUNDS**

#### STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE

#### YEAR ENDED MARCH 31, 2007

	GENERAL FUND	FIRE FUND	TOTALS
REVENUES			
Taxes	\$ 113,221	\$ 1,537	\$ 114,758
Licenses and Permits	33,998	0	33,998
Federal Grants	100,315	0	100,315
State Grants	158,721	0	158,721
Charges for Services	14,062	0	14,062
Interest and Rents	17,933	1,164	19,097
Other Revenues	2,337	0	2,337
Total Revenues	440,587	2,701	443,288
EXPENDITURES			
Legislative	9,618	0	9,618
General Government	267,798	0	267,798
Public Safety	31,414	33,210	64,624
Public Works	11,615	0	11,615
Community and Economic Development	27,482	0	27,482
Recreation and Cultural	1,064	0	1,064
Other Functions	10,627	0	10,627
Total Expenditures	359,618	33,210	392,828
Net Change in Fund Balance	80,969	(30,509)	50,460
FUND BALANCE - Beginning of Year	336,849	114,734	451,583
FUND BALANCE - End of Year	\$ 417,818	\$ 84,225	\$ 502,043

#### **GOVERNMENTAL FUNDS**

# RECONCILIATION OF THE STATEMENT OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCES TO THE STATEMENT OF ACTIVITIES MARCH 31, 2007

Net change in Fund Balance - Total Governmental Funds	\$ 50,460
Amounts reported for governmental activities are different because:	
Governmental funds report capital outlays as expenditures in the statement of	
activities. These costs are allocated over their estimated useful lives as	
depreciation.	
Depreciation Expense	(18,466)
Capital Outlay	2,937
Revenue in the statement of activities that do not provide current financial resources are not reported as revenues in the funds.	
Change in personal property tax revenue deferred using the modified accrual method	 (43)
CHANGE IN NET ASSETS OF GOVERNMENTAL ACTIVITIES	\$ 34,888

#### FIDUCIARY FUND

#### STATEMENT OF FIDUCIARY NET ASSETS

#### MARCH 31, 2007

	A	GENCY
	\$	591,354 24,522
TOTAL ASSETS	\$	615,876
LIABILITIES  Due to Other Governments  Due to Other Funds	\$	595,751 20,125
TOTAL LIABILITIES	\$	615,876

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2007

#### I. SUMMARY OF SIGNIFICANT ACCOUNTING POLICIES

#### A. Reporting Entity

Mecosta Township is a general law township located in Mecosta County which operates under the direction of an elected township board. Under the criteria established by accounting principles generally accepted in the United States of America, the Township has determined that there are no component units which should be included in its reporting entity.

#### B. Government-wide and Fund Financial Statements

GASB Statement No. 34 establishes standards for external financial reporting for state and local governments and requires that resources be classified for accounting and reporting purposes into the following three net asset categories.

Invested in Capital assets, net of related debt consists of capital assets, net of accumulated depreciation and reduced by outstanding balances for bonds, notes, and other debt that are attributed to the acquisition, construction, or improvement of those assets.

Restricted net assets result when constraints placed on net asset use are either externally imposed by creditors, grantors, and contributions, or imposed by law through constitutional provisions or enabling legislation.

Unrestricted net assets consist of net assets which do not meet the definition of the two preceding categories.

The government-wide financial statements (i.e., the statement of net assets and the statement of changes in net assets) report information on all of the non-fiduciary activities of the government. For the most part, the effect of interfund activity has been removed from these statements.

The statement of activities demonstrates the degree to which the direct expenses of a given function or segment are offset by program revenues. Direct expenses are those that are clearly identifiable with a specific function or segment. Program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided by a given function or segment and 2) grants and contributions that are restricted to meeting the operational or capital requirements of a particular function or segment. Taxes and other items not properly included among program revenues are reported instead as general revenues.

The government-wide focus is more on the sustainability of the Township as an entity and the change in aggregate financial position resulting from the activities of the fiscal period. The fund financial statements are similar to the financial statements presented in the previous financial reporting model.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2007

#### C. Measurement Focus, Basis of Accounting and Basis of Presentation

The government-wide financial statements are reported using the economic resources measurement focus and the accrual basis of accounting, as are the fiduciary fund financial statements. Revenues are recorded when earned and expenses are recorded when a liability is incurred, regardless of timing of related cash flows. Property taxes are recognized as revenues in the year for which they are levied. Grants and similar items are recognized as revenue as soon as all eligibility requirements imposed by the provider have been met.

Governmental fund financial statements are reported using the current financial resources measurement focus and the modified accrual basis of accounting. Revenues are recognized as soon as they are both measurable and available. Revenues are considered to be available when they are collectible within the current period or soon enough thereafter to pay liabilities of the current period. For this purpose, the government considers revenues to be available if they are collected within 60 days of the end of the current fiscal period. Expenditures generally are recorded when a liability is incurred, as under accrual accounting. However, debt service expenditures, as well as expenditures related to compensated absences and claims and judgments, are recorded only when payment is due.

Property taxes, licenses and interest associated with the current fiscal period are all considered to be susceptible to accrual and so have been recognized as revenues of the current fiscal period. Sales taxes collected and held by the state at year end on behalf of the government are also recognized as revenue. All other revenue items are considered to be measurable and available only when cash is received by the government.

Entitlements and shared revenues are recorded at the time of receipt or earlier if the susceptible to accrual criteria are met. Expenditure-driven grants are recognized as revenue when the qualifying expenditures have been incurred and all other grant requirements have been met.

The accounts of the Township are organized on the basis of funds. A fund is an independent fiscal and accounting entity with a self-balancing set of accounts. Fund accounting segregates funds according to their intended purpose and is used to aid management in demonstrating compliance with finance-related legal and contractual provisions. The minimum number of funds are maintained consistent with legal and managerial requirements.

Mecosta Township reports the following major governmental funds:

The *General Fund* is the government's primary operating fund. It accounts for all financial resources of the general government, except those required to be accounted for in another fund.

The *Fire Fund* accounts for revenue sources that are legally restricted to expenditure for fire protection.

Additionally Mecosta Township reports the following fund types:

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2007

Agency funds are custodial in nature and do not present results of operations or have a measurement focus. Agency funds are accounted for using the accrual basis of accounting. These funds are used to account for assets that the Township holds for others in an agency capacity.

As a general rule, the effect of interfund activity has been eliminated from the government-wide financial statements. Exceptions to this general rule are payments-in-lieu of taxes and other charges between various other functions of the government. Elimination of these charges would distort the direct costs and program revenues reported for the functions involved. Amounts reported as program revenues include 1) charges to customers or applicants who purchase, use, or directly benefit from goods, services, or privileges provided, 2) operating grants and contributions, and 3) capital grants and contributions, including special assessments. Internally dedicated resources are reported as general revenues rather than as program revenues. Likewise, general revenues include all taxes.

When both restricted and unrestricted resources are available for use, it is the Township's policy to use the restricted resources first, then unrestricted resources as they are needed.

#### D. Assets, Liabilities and Equity

#### 1. Deposits and Investments

The Township's cash and cash equivalents are considered to be cash on hand, demand deposits and short-term investments with original maturities of three months or less from date of acquisition.

The Mecosta Township Treasurer is limited to investments authorized by Act 20 of 1943, as amended, and may invest in the following:

- (a) Bonds, securities, and other obligations of the United States or an agency or instrumentality of the United States.
- (b) Certificates of deposit, savings accounts, deposit accounts, or depository of a financial institution. Authorized depositories shall be designated by the Mecosta Township Board at the Board's first meeting of each fiscal year.
- (c) Commercial paper rated at the time of purchase within the 2 highest classifications established by not less than 2 standard rating services and that matures not more than 270 days after the date of purchase.
- (d) Repurchase agreements consisting of instruments listed in (a).
- (e) Bankers; acceptances of United States banks.
- (f) Obligations of this state or any of its political subdivisions that at the time of purchase are rated investment grade by not less than 1 standard rating service.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2007

- (g) Mutual funds registered under the Investment Company Act of 1940, Title I of Chapter 686, 54 Stat. 789, 15 U.S.C. 80a-1 to 80a-3 and 80a-4 to 80a-64, with the authority to purchase only investment vehicles that are legal for direct investment by the Township. This authorization is limited to securities whose intention is to maintain a net asset value of \$1.00 per share.
- (h) Investment pools through an interlocal agreement under the Urban Cooperation Act of 1967, 1967 (Ex Sess) PA 7, MCL 124.501 to 124.512.
- (i) Investment pools organized under the Surplus Funds Investment Pool Act, 1982 PA 367, 129.111 to 129.118.
- (j) The investment pools organized under the Local Government Investment Pool Act, 1985 PA 121, MCl 129.141 to 129.150.

#### 2. Receivables and Payables

Transactions between funds that are representative of lending/borrowing arrangements outstanding at the end of the fiscal year are referred to as either "due to/from other funds" (i.e., the current portion of interfund loans) or "advances to/from other funds" (i.e., the non-current portion of interfund loans). All other outstanding balances between funds are reported as "due to/from other funds."

All trade and property tax receivables are shown net of an allowance for uncollectibles. Property taxes attach as an enforceable lien on the property as of the date they are levied. State education taxes and two-thirds of county taxes are levied and due July 1, and become delinquent after September 14. The remaining millages are levied and due December 1, and become delinquent after February 14. Collections of taxes and remittances of them are accounted for in the Current Tax Collection Fund. Township property tax revenues are recognized when they become both measurable and available for use to finance Township operations. Amounts which are not expected to be collected within sixty days are treated as deferred revenues.

According to the Mecosta County Equalization Department, the 2006 taxable valuation of Mecosta Township totaled \$111,229,539, on which taxes levied consisted of regular ad valorem and industrial facilities tax mills for Mecosta Township operating purposes. This levy raised approximately \$108,586 for operating purposes.

#### 3. Inventories and Prepaid Items

Inventories are not significant and are expensed as acquired.

Certain payments to vendors reflect costs applicable to future accounting periods and are recorded as prepaid items.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2007

#### 4. Capital Assets

Capital assets, which include property, plant, equipment, and infrastructure assets (e.g., roads, bridges, sidewalks, and similar items), are reported in the applicable governmental activities columns in the government-wide financial statements. Capital assets are defined by the government as assets with an initial, individual cost of more than \$500 (amount not rounded) and an estimated useful life in excess of one year. Such assets are recorded at historical cost or estimated historical cost if purchased or constructed. Donated capital assets are recorded at estimated fair market value at date of donation.

The costs of normal maintenance and repairs that do not add to the value of the asset or materially extend asset lives are not capitalized.

Major outlays for capital assets and improvements are capitalized as projects are constructed.

Property, plant and equipment of the government are depreciated using the straight line method over the following estimated useful lives:

<u>ASSETS</u>	<b>YEARS</b>
Buildings	50
Land and Land Improvements	20
Infrastructure	20
Improvement Other Than Buildings	20
Machinery and Equipment	5-10

#### 5. Long-term Obligations

In the government-wide financial statements, long-term debt and other long-term obligations are reported as liabilities in the applicable governmental activities. Bond premiums and discounts, as well as issuance costs, are amortized over the life of the bonds using the effective interest method. Bond issuance costs are reported as deferred charges and amortized over the term of the related debt.

In the fund financial statements, governmental fund types recognize bond premiums and discounts, as well as bond issuance costs, during the current period. The face amount of debt issued is reported as other financing sources. Premiums received on debt issuances are reported as other financing sources while discounts on debt issuances are reported as other financing uses. Issuance costs, whether or not withheld from the actual debt proceeds received, are reported as debt service expenditures.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2007

#### 6. Fund Equity

In the fund financial statements, governmental funds report reservations of fund balance for amounts that are not available for appropriation or are legally restricted by outside parties for use for a specific purpose. Designations of fund balance represent tentative management plans that are subject to change.

#### 7. Use of Estimates

The presentation of financial statements in conformity with generally accepted accounting principles requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results could differ from those estimates.

#### II. STEWARDSHIP, COMPLIANCE AND ACCOUNTABILITY

#### A. Budgetary Information

Budgets are adopted on a basis consistent with accounting principles generally accepted in the United States of America. A public hearing is held to obtain taxpayer comments. Appropriations lapse at year end. Budgeted amounts presented are as originally adopted on March 30, 2006, or as amended by the Township Board from time to time throughout the year.

The appropriated budget is prepared by fund and activity. The Township Board exercises budgetary control over expenditures.

Encumbrance accounting, under which purchase orders, contracts and other commitments for the expenditure of monies are recorded in order to reserve that portion of the applicable appropriation, is not employed by the Township because it is not, at present, considered necessary to assure effective budgetary control or to facilitate effective cash planning and control.

#### B. Funds with Expenditures in Excess of Appropriations were as follows:

	APPRO	APPROPRIATIONS		EXPENDITURES	
General Fund				_	
Township Board	\$	8,004	\$	9,618	
Building and Grounds		45,638		146,327	
Special Revenue Funds					
Fire Fund					
Fire Department		30,000		33,210	

These overages were funded by greater than anticipated revenues and available fund balance.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2007

#### III. DETAILED NOTES ON ALL FUNDS

#### A. Deposits and Investments

The Township's deposits are all on deposit with Chemical Bank in Stanwood, Michigan.

Investment rate risk. The Township will minimize Interest Rate Risk, which is the risk that the market value of securities in the portfolio will fall due to changes in market interest rates, by; structuring the investment portfolio so that securities mature to meet cash requirements for ongoing operations, thereby avoiding the need to sell securities in the open market; and investing operating funds primarily in shorter-term securities, liquid asset funds, money market mutual funds, or similar investing pools and limiting the average maturity in accordance with the Township's cash requirement.

Foreign currency risk. The Township is not authorized to invest in investments, which have this type of risk.

*Credit risk*. The Township will minimize Custodial Credit Risk, which is the risk of loss due to the failure of the security issuer or backer, by; limiting investments to the types of securities listed in the Township's investment policy; and pre-qualifying the financial institutions, brokers/dealer, intermediaries and advisors with which the Township will do business in accordance with the Township's investment policy.

Concentration of credit risk. The Township will minimize Concentration of Credit Risk, which is the risk of loss attributed to the magnitude of the Township's investment in a single issuer, by diversifying the investment portfolio so that the impact of potential losses from any one type of security or issuer will be minimized.

Custodial credit risk – deposits. In the case of deposits, this is the risk that in the event of a bank failure, the government's deposits may not be returned to it. As of March 31, 2007, \$831,549 of the government's bank balance of \$1,116,451 was exposed to custodial credit risk because it was uninsured and uncollateralized.

Custodial credit risk – investments. For an investment, this is the risk that, in the event of the failure of the counterparty, the government will not be able to recover the value of its investments or collateral securities that are in the possession of an outside party. The Township's investments are categorized to give an indication of the level of risk assumed by the Township at year end. Category 1 includes investments that are insured or registered, or securities held by the Township or the Township's agent in the Township's name. Category 2 includes investments that are uninsured and unregistered with securities held by the counterparty's trust department or its agent in the Township's name. Category 3 includes investments that are uninsured and unregistered, with the securities held by the counterparty, or by its trust department or its agent but not in the Township's name. At year end, the Township held no investments.

### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2007

#### **B.** Receivables

Receivables as of year end for the government's individual major funds are as follows:

	 General
Receivables	
Taxes	\$ 8,618
Accounts	349
Due from Other Governments	 38,226
Receivables	\$ 47,193

The allowance for doubtful accounts is not considered to be material for disclosure. As a result, its uncollectible accounts are virtually nill.

Governmental funds report deferred revenue in connection with receivables for revenues that are not considered to be available to liquidate liabilities of the current period. Governmental funds also defer revenue recognition in connection with resources that have been received, but not yet earned.

No deferred revenue was recorded in any of the funds at the end of the current fiscal year.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2007

#### C. Capital Assets

**Primary Government** 

	Beginning Balance	Increases	Decreases	Ending Balance
Governmental activities:				
Capital assets, not being depreciated				
Land and Land Improvements	\$ 21,889	\$ 0	\$ 0	\$ 21,889
Capital assets, being depreciated				
Buildings	178,923	0	0	178,923
Infrastructure	97,714	0	0	97,714
Improvements Other Than Buildings	4,498	0	0	4,498
Machinery and Equipment	99,027	2,937	2,466	99,498
Total capital assets, being depreciated	380,162	2,937	2,466	380,633
Less accumulated depreciation for:				
Buildings	39,092	4,955	0	44,047
Infrastructure	7,583	4,886	0	12,469
Improvements Other Than Buildings	1,293	268	0	1,561
Machinery and Equipment	45,175	8,357	2,466	51,066
Total accumulated depreciation	93,143	18,466	2,466	109,143
Total capital assets, being depreciated, net	287,019	(15,529)	0	271,490
Governmental activities capital assets, net	\$ 308,908	\$ (15,529)	\$ 0	\$ 293,379

Depreciation expense was charged to functions/programs of the primary government as follows:

Governmental activities:

General Government

\$ 18,466

#### **Construction Commitments:**

The government has no outstanding construction commitments as of March 31, 2007.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2007

#### D. Interfund Receivables, Payables and Transfers

Individual fund interfund receivable and payable balances at March 31, 2007 were:

	INTERFUND		$\Pi$	NTERFUND
<u>FUND</u>	RECEI	VABLES	F	PAYABLES
General Fund	\$	20,802	\$	0
Fire Fund		0		677
Fiduciary Funds				
Current Tax Collection Fund		0		20,125
	\$	20,802	\$	20,802

All remaining balances resulted from the time lag between the dates that (1) interfund goods and services are provided or reimbursable expenditures occur, (2) transactions are recorded in the accounting system, and (3) payments between funds are made. All are expected to be resolved within one year.

#### E. Long-Term Debt

At March 31, 2007, the Township was not obligated for any long-term debt.

#### F. Fund Balance Reserves and Designations

In order to comply with generally accepted accounting principles and meet certain legal requirements, the Township has reserved fund balances/retained earnings in various funds. In addition, certain portions of unreserved fund balances/retained earnings have been designated for intended future uses. These reserves and designations are detailed in the following schedule:

#### **FUND BALANCE**

Reserves		
General Fund		
Prepaid Expenditures	\$ 7,941	
Building Inspections - (Deficit)	 (6,616)	\$ 1,325
Special Revenue Funds		
Fire Fund		
Fire Protection	_	84,225
	•	
TOTAL FUND BALANCE RESERVES		\$ 85,550

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2007

#### IV. OTHER INFORMATION

#### A. Risk Management

The Township is exposed to various risks of loss related to torts; theft of, damage to, and destruction of assets; errors and omissions; injuries to employees, and natural disasters. The Township participates in a pool of municipalities within the State of Michigan for self-insuring property and casualty, crime, general liability, errors and omissions insurance and workers' compensation. The Township pays annual premiums to the pool for the respective insurance coverage. In the event the pool's total claims and expenses for a policy year exceed the total normal annual premiums for said years, all members of the specific pool's policy year may be subject to special assessments to make up the deficiency. The Township has not been informed of any special assessments being required for the current year or the three prior years.

The Township continues to carry insurance for other risks of loss, including fidelity bonds.

#### **B.** Mecosta-Austin Fire Department

The Mecosta-Austin Fire Department is a joint venture by and between the townships of Mecosta and Austin. This joint venture was created to provide fire protection for the listed governments.

For the year ended March 31, 2007, the Township contributed a total of \$33,028 to the Fire Authority.

The following financial information was taken from the Fire Department's March 31, 2006 audited financial statements:

Total Net Assets	\$ 567,901
Net Assets Invested in Capital Assets Net of Related Debt	541,496
Fund Balance - Unreserved	26,405
Total Revenue	225,906
Total Expenditures	229,155
Net Increase (Decrease) in Fund Balance	(3,249)

A copy of these audited financial statements may be obtained upon request from the Fire Department Treasurer.

#### C. Retirement Plan

The Township has a defined contribution pension plan with John Hancock which covers all elected officials and zoning administrator. Each employee becomes eligible for coverage on the first policy anniversary date which the employee reaches age 18. An employee's normal retirement date is age 65 except for those who choose early retirement.

#### NOTES TO FINANCIAL STATEMENTS MARCH 31, 2007

Township contributions to the plan for 2006-2007 amounted to \$16,386 including administration fees of \$1,154. Total covered payroll amounted to \$83,960 and total wages including non-covered payroll was \$118,298.

# MECOSTA TOWNSHIP, MECOSTA COUNTY STANWOOD, MICHIGAN REQUIRED SUPPLEMENTARY INFORMATION BUDGETARY COMPARISON SCHEDULE

#### MAJOR GOVERNMENTAL FUNDS

#### YEAR ENDED MARCH 31, 2007

	G	ENERAL FU	ND			
	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL	ORIGINAL BUDGET	FINAL BUDGET	ACTUAL
REVENUES	BUDGET	BUDGET	ACTUAL	BODGET		ACTUAL
Taxes	\$ 77,120	\$ 88,513	\$ 113,221	\$ 30,000	\$ 30,000	\$ 1,537
Licenses and Permits	22,850	22,850	33,998	0	0	0
Federal Grants	0	0	100,315	0	0	0
State Grants	157,000	157,000	158,721	0	0	0
Charges for Services	630	630	14,062	0	0	0
Interest and Rents	6,000	6,000	17,933	0	0	1,164
Other Revenues	400	400	2,337	0	0	0
Total Revenues	264,000	275,393	440,587	30,000	30,000	2,701
<u>EXPENDITURES</u>						
Legislative						
Township Board	12,700	8,004	9,618	0	0	0
General Government	1= 000	40.500	4= =00			
Supervisor	17,000	18,783	17,789	0	0	0
Assessor	29,480	35,362	27,084	0	0	0
Election	9,180	6,355	6,355	0	0	0
Clerk	29,000	31,707	30,106	0	0	0
Board of Review Treasurer	1,800	1,394 35,319	1,394	0	0	0
	26,300 51,350	45,638	33,683 146,327	0	0	0
Building and Grounds Cemetery	5,900	5,060	5,060	0	0	0
Public Safety	3,500	3,000	3,000	U	O	O
Fire Department	0	0	0	30,000	30,000	33,210
Building Inspection	32,000	31,636	31,414	0	0	0
Public Works	32,000	31,030	31,717	O .	O	O
Highways, Streets, Bridges	2,590	10,633	10,633	0	0	0
Street Lighting	1,000	990	982	0	0	0
Community and Economic Development	,					
Zoning	23,580	27,776	27,482	0	0	0
Recreation and Cultural						
Parks and Recreation	2,300	1,146	1,064	0	0	0
Other Functions						
Insurance and Bonds	15,000	10,770	10,627	0	0	0
Total Expenditures	259,180	270,573	359,618	30,000	30,000	33,210
Net Change in Fund Balance	4,820	4,820	80,969	0	0	(30,509)
FUND BALANCE - Beginning of Year	0	0	336,849	0	0	114,734
<u>FUND BALANCE</u> - End of Year	\$ 4,820	\$ 4,820	\$ 417,818	\$ 0	\$ 0	\$ 84,225

#### **GENERAL FUND**

#### **BALANCE SHEET** MARCH 31, 2007

<u>ASSETS</u>	
Cash	\$ 351,998
Taxes Receivable	8,618
Accounts Receivable	349
Due from Other Funds	20,802
Due from Other Governments	38,226
Prepaid Expenditures	7,941
TOTAL ASSETS	\$ 427,934
LIABILITIES AND FUND BALANCE	
<u>LIABILITIES</u>	
Accounts Payable	\$ 6,765
Payroll Withholding	2,626
Customer Deposits	 725
Total Liabilities	 10,116
FUND BALANCE	
Reserved for Prepaid Expenditures	7,941
Reserved for Building Inspections (Deficit)	(6,616)
Unreserved, Undesignated	 416,493
Total Fund Balance	 417,818
TOTAL LIABILITIES AND FUND BALANCE	\$ 427,934

#### **GENERAL FUND**

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2007

	BU	DGET	ACTUAL
<u>REVENUES</u>			
Taxes	\$	88,513	\$ 113,221
Licenses and Permits		22,850	33,998
Federal Grants		0	100,315
State Grants		157,000	158,721
Charges for Services		630	14,062
Interest and Rents		6,000	17,933
Other Revenues		400	2,337
Total Revenues		275,393	440,587
EXPENDITURES			
Legislative			
Township Board		8,004	9,618
General Government			
Supervisor		18,783	17,789
Assessor		35,362	27,084
Election		6,355	6,355
Clerk		31,707	30,106
Board of Review		1,394	1,394
Treasurer		35,319	33,683
Building and Grounds		45,638	146,327
Cemetery		5,060	5,060
Public Safety			
Building Inspection		31,636	31,414
Public Works			
Highways, Streets, Bridges		10,633	10,633
Street Lighting		990	982
Community and Economic Development			
Zoning		27,776	27,482
Recreation and Cultural			
Parks and Recreation		1,146	1,064
Other Functions			
Insurance and Bonds		10,770	10,627
Total Expenditures		270,573	359,618

#### **GENERAL FUND**

# SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE BUDGET AND ACTUAL FOR THE YEAR ENDED MARCH 31, 2007

	BUDGET	ACTUAL
Net Change in Fund Balance	4,820	80,969
FUND BALANCE - Beginning of Year	0	336,849
FUND BALANCE - End of Year	\$ 4,820	\$ 417,818

#### FIRE FUND

### BALANCE SHEET MARCH 31, 2007

#### **ASSETS**

Cash	\$ 84,902
LIABILITIES AND FUND BALANCE	
<u>LIABILITIES</u> Due to Other Funds	\$ 677
FUND BALANCE Reserved for Fire Protection	 84,225
TOTAL LIABILITIES AND FUND BALANCE	\$ 84,902

#### FIRE FUND

### $\frac{\text{SCHEDULE OF REVENUES, EXPENDITURES, AND CHANGES IN FUND BALANCE}}{\text{BUDGET AND ACTUAL}}$

#### FOR THE YEAR ENDED MARCH 31, 2007

	BUDGET		ACTUAL	
REVENUES				
Taxes				
Delinquent Property Taxes and Interest	\$	30,000	\$	1,537
Interest and Rents				
Interest Income		0		1,164
Total Revenues		30,000		2,701
<u>EXPENDITURES</u>				
Public Safety				
Personnel Services		0		182
Aid to Other Government				
Mecosta-Austin Fire Department		30,000		33,028
Total Expenditures		30,000		33,210
Net Change in Fund Balance		0		(30,509)
FUND BALANCE - Beginning of Year		0		114,734
FUND BALANCE - End of Year	\$	0	\$	84,225

#### CURRENT TAX COLLECTION FUND

### STATEMENT OF CHANGES IN ASSETS AND LIABILITIES YEAR ENDED MARCH 31, 2007

	ALANCE 1/1/2006	A]	DDITIONS	DE	DUCTIONS	ALANCE /31/2007
<u>ASSETS</u>						
Cash Due from Other Governments	\$ 918,625 0	\$	3,156,171 28,616	\$	3,483,442 4,094	\$ 591,354 24,522
TOTAL ASSETS	\$ 918,625	\$	3,184,787	\$	3,487,536	\$ 615,876
<u>LIABILITIES</u>						
Refunds Payable to Taxpayers Due to Other Governments Due to Other Funds	\$ 2,119 913,334 3,172	\$	4,254 3,060,854 115,585	\$	6,373 3,378,437 98,632	\$ 0 595,751 20,125
TOTAL LIABILITIES	\$ 918,625	\$	3,180,693	\$	3,483,442	\$ 615,876

#### STATEMENT OF 2006 REGULAR TAX ROLL MARCH 31, 2007

TAXES ASSESSED		
County	\$ 517,660	
County - State Education Tax	412,151	
Township		
Operating	82,944	
School		
Morley Stanwood Community Schools	1,028,653	
Intermediate School		
Mecosta - Osceola	280,699	\$ 2,322,107
TAXES COLLECTED		
County	474,713	
County - State Education Tax	385,725	
Township	303,723	
Operating	74,326	
School	74,320	
Morley Stanwood Community Schools	914,621	
Intermediate School	711,021	
Mecosta - Osceola	251,534	2,100,919
nacessa. Osecola		2,100,515
TAXES RETURNED DELINQUENT		
County	42,947	
County - State Education Tax	26,426	
Township		
Operating	8,618	
School		
Morley Stanwood Community Schools	114,032	
Intermediate School		
Mecosta - Osceola	29,165	\$ 221,188

### STATEMENT OF 2006 INDUSTRIAL FACILITIES TAX ROLL MARCH 31, 2007

TAXES ASSESSED		
County	\$ 159,963	
County - State Education Tax	102,564	
Township		
Operating	25,642	
School		
Morley Stanwood Community Schools		
Local Share	148,635	
State Share	382,205	
Intermediate School		
Mecosta - Osceola		
Local Share	54,974	
State Share	31,802	\$ 905,785
TANDS GOLLEGED		,
TAXES COLLECTED	150.062	
County	159,963	
County - State Education Tax	102,564	
Township		
Operating	25,642	
School		
Morley Stanwood Community Schools		
Local Share	148,635	
State Share	382,205	
Intermediate School		
Mecosta - Osceola		
Local Share	54,974	
State Share	31,802	905,785
TAXES RETURNED DELINQUENT		
County	0	
County - State Education Tax	0	
Township		
Operating	0	
School		
Morley Stanwood Community Schools		
Local Share	0	
State Share	0	
Intermediate School		
Mecosta - Osceola		
Local Share	0	
State Share	0	\$ 0

# Baird, Cotter and Bishop, P.C. CERTIFIED PUBLIC ACCOUNTANTS

134 WEST HARRIS STREET CADILLAC, MICHIGAN 49601 PHONE: 231-775-9789 FAX: 231-775-9749 www.bcbcpa.com

May 11, 2007

#### LETTER COMMENTS AND RECOMMENDATIONS

To the Township Board Mecosta Township Mecosta County Stanwood, Michigan

During the course of our audit of the basic financial statements of Mecosta Township for the year ended March 31, 2007, we noted the following:

#### **Condition of Accounting Records**

Both the clerk and treasurer need to improve on reviewing financial reports each month for items such as misclassifications and odd or unusual items that require further investigation. Additionally, this review and comparison to budget will help the Township continue to improve its internal reporting process. The Township must make a renewed effort to close out its accounting records timely each month. The monthly black binder should be complete and available for review each month, and when each month's records are reconciled and complete, the Township Supervisor should be notified.

#### Tax Collection Fund Recordkeeping

During our audit we encountered difficulty in balancing the Tax Collection Fund transactions. The checking account was not timely reconciled to the bank and books throughout the year. The Michigan Department of Treasury Accounting Procedures Manual requires that this be done on a monthly basis. Beginning with the January 2007 bank reconciliation the Treasurer did a better job. Room for improvements still exists and this situation must continue to improve for the 2007/2008 fiscal year. With the number of transactions and dollar amount involved, the bank account must be reconciled timely each month. If the treasurer experiences difficulty balancing, she must immediately ask for help. Consideration should be given to opening a second checking account for tax collections that would be used to account for delinquent personal property taxes collected after settlement and IFT collections. By segregating these types of transactions out of the regular tax collection bank account it may reduce errors.

#### Tax Collection Fund Balance

A balance remained in the Tax Collection Fund at March 31, 2007. We recommend that the Township disburse each year all remaining funds in the Tax Collection Fund by March 31, except a small residual amount to maintain a minimum balance in order to keep the bank account open. Additionally, the IFT funds are normally not distributed until after year end.

#### Payroll Tax Compliance and Reporting

For the year ending March 31, 2007, the Township continued to have difficulty understanding the compliance and reporting requirements for payroll taxes. We have provided training in the past, but continued problems with employee set-up in the Township's computer system continued to create additional hurdles that need to be overcome. We did notice some improvement in the process for the quarter ended March 31, 2007, and the software appears to be handling employees properly now. We would expect the new fiscal year to be error free. In order to achieve this goal, the Clerk must exercise care and review payroll results for errors before finalizing quarterly reports.

#### **Budgeting**

The Township should continue to monitor its compliance with PA 621 for items such as budgeting beginning fund balance and amending the budget during the year if activities are expected to exceed appropriations. For example the FEMA Grant was not budgeted properly.

We would like to take this opportunity to thank the Mecosta Township Board for awarding our firm the audit for the year ended March 31, 2007, and to express our appreciation of the efforts put in by the various employees and elected officials of the Township. Should you have any questions relative to the above comments or other areas of your accounting records, please call on us for assistance.

BAIRD, COTTER AND BISHOP, P.C.

Baird, Cotter & Bishop, P.C.

# Baird, Cotter and Bishop, P.C. CERTIFIED PUBLIC ACCOUNTANTS

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May 11, 2007

#### COMMUNICATION OF SIGNIFICANT DEFICIENCIES

To the Township Board Mecosta Township Stanwood, Michigan

In planning and performing our audit of the financial statements of Mecosta Township, Stanwood, Michigan for the year ended March 31, 2007, in accordance with auditing standards generally excepted in the Unites States of America, we considered its internal control as a basis for designing our auditing procedures for the purpose of expressing our opinion on the financial statements, but not for the purpose of expressing an opinion on the effectiveness of the Township's internal control. Accordingly, we do not express an opinion on the effectiveness of they Township's internal control.

Our consideration of internal control was for the limited purpose described in the preceding paragraph and would not necessarily identify all deficiencies in internal control that might be significant deficiencies or material weaknesses. However, as discussed below, we identified certain deficiencies in internal control that we consider to be significant deficiencies.

A control deficiency exists when the design or operation of a control does not allow management or employees, in the normal course of performing their assigned functions, to prevent or detect misstatements on a timely basis. A significant deficiency is a control deficiency, or a combination of control deficiencies, that adversely affects the entity's ability to initiate, authorize, record, process, or report financial data reliably in accordance with generally accepted accounting principles such that there is more than a remote likelihood that a misstatement of the entity's financial statements that is more than inconsequential will not be prevented or detected by the entity's internal control. We consider the following deficiencies to be significant deficiencies in internal control:

- 1. The relatively small number of people involved in the accounting functions of the Township makes it difficult to adequately segregate duties. Segregation of accounting duties is a fundamental method of strengthening internal control. However, in deciding what internal control procedures should be implemented, the Board must consider the costs of implementing them and weigh those costs against the benefits to be derived from their implementation.
- 2. Lack of Adequate Controls to Produce Full-Disclosure GAAP Basis Financial Statements

All Michigan governments are required to prepare financial statements in accordance with generally accepted accounting principles (GAAP). This is a responsibility of the government's management. The preparation of financial statements in accordance with GAAP requires internal controls over both (1) recording, processing, and summarizing accounting data (i.e., maintaining internal books and records), and (2) reporting government-wide and fund financial statements, including the related footnotes (i.e., external financial reporting).

As is the case with many smaller and medium-sized entities, the government has historically relied on its independent external auditors to assist in the preparation of the government-wide financial statements and footnotes as part of its external financial reporting process. Accordingly, the government's ability to prepare financial statements in accordance with GAAP is based, in part, on its reliance on its *external* auditors, who cannot by definition be considered a part of the government's *internal* controls.

This condition was caused by the government's decision that it is more cost effective to outsource the preparation of its annual financial statements to the auditors than to incur the time and expense of obtaining the necessary training and expertise required for the government to perform this task internally.

As a result of this condition, the government lacks internal controls over the preparation of financial statements in accordance with GAAP, and instead relies, in part, on its external auditors for assistance with this task.

The government has evaluated the cost vs. benefit of establishing internal controls over the preparation of financial statements in accordance with GAAP, and determined that it is in the best interests of the government to outsource this task to its external auditors, and to carefully review the draft financial statements and notes prior to approving them and accepting responsibility for their content and presentation.

A material weakness is a significant deficiency, or a combination of significant deficiencies, that results in more than a remote likelihood that a material misstatement of the financial statements will not be prevented or detected by the entity's internal control.

Our consideration of the internal control structure would not necessarily disclose all matters in the internal control structure that might be significant deficiencies and, accordingly, would not necessarily disclose all significant deficiencies that are also considered to be material weaknesses as defined above. However, we believe that the condition described above is a material weakness.

This communication is intended solely for the information and use of the Board and others within the organization and is not intended to be and should not be used by anyone other than these specified parties. This restriction is not intended to limit the distribution of the report, which is a matter of public record.

BAIRD, COTTER AND BISHOP, P.C.

Baird, Cottle & Bishop, P.C.